## HIS Country Ownership & Leadership Continuum

| **GOVERNANCE & MULTISECTORAL ENGAGEMENT** | National coordinating mechanism not established or at early stages; agencies and sectors operating independently  
Priorities, projects: pilots, not usually linked, depend on donors and funds  
Project stakeholders provide incentives for country/project data sharing and use  
Stakeholders represented at project level | National coordinating or approval mechanism for large projects; agencies/sectors linked on key projects, some shared priorities  
Priorities, projects: defined and linked to short- and medium-term goals  
MoH provides limited incentives for data sharing and use  
Stakeholders represented for large, cross-sector projects | National coordination mechanisms: active national body with oversight, control; agencies and sectors involved  
Priorities, major projects linked to medium-term goals, included in national plan  
MoH provides broad and specific incentives for data sharing and use  
Stakeholder participation in national planning process |
| **STRATEGIC PLANNING/ FINANCING** | Planning specific to vertical projects, may not be led by or include MoH  
Comprehensive national planning at early stages  
Financing plan not established; funding linked to specific projects | Planning includes MoH for major vertical projects; cross-linkages developed by MoH  
National plan developed but not vetted with all parties  
Financing plan at early stages; project funds available; more sustainable sources of funding sought | Planning led by MoH, includes major stakeholders and sectors  
National plan developed/adopted by major stakeholders  
Financing aligned with priorities; donors, govt., private sector funding identified for medium-term |
| **POLICY & REGULATORY ENVIRONMENT** | National policies at early stages  
Overall picture of the relevant sectors not clear; policies need to be identified, compiled and reviewed | National policies emerging in priority areas; plan elaborated for additional areas  
Sectoral policies under review for alignment, comprehensiveness; gaps identified for new or revised policies | National policies adopted in priority areas; regular policy review established; impact being considered  
Plan agreed for sectoral alignment; progress being made on new and revised policies |
| **INFORMATION USE** | MoH cannot meet international reporting obligations  
Information primarily used by projects  
Overall health information picture not clear, metrics not adopted | MoH meets major international reporting obligations  
Information used for specific or limited decision making  
Information picture emerging, metrics adopted, efforts to transition/rationalize | MoH meets all international reporting obligations  
Information increasingly shared and used in broader decision making context  
Overall information picture defined, metrics adopted, planning for transition and use |
| **INFRASTRUCTURE** | ICT supports specific projects or vertical programs; broader infrastructure investment push by private sector, large donors | Shared infrastructure between some projects, agencies or sectors; government policies increasingly support private sector investment | Government investment in fundamental infrastructure, to be shared; efforts to stimulate investment and alignment of private sector, donors |
| **HUMAN CAPITAL DEVELOPMENT** | MoH expertise on ICT, policy and informatics at early stages; reliance on technical cooperation, required skills may not be available in private sector | MoH increasing expertise, HR development plan in progress; taps technical cooperation and private sector for expertise | MoH able to draw on internal expertise, technical cooperation and private sector as needed |
| **SYSTEM & DATA INTEROPERABILITY** | MoH information flows and data processes not fully defined, aggregation not feasible  
Project-specific systems  
Standards not in use; data sharing not possible | MoH system has defined information flows and data processes, some aggregation  
Parallel systems  
Standards at early stages of adoption; some data sharing | MoH system had defined information flows and data processes, aggregation at all levels  
Major systems connect; planning is standards-based  
Standards for data and interoperability adopted; data sharing increasingly possible |