CHAPTER 2

PLANNING INTEGRATED HIV SERVICES AT THE HEALTH CENTRE

2.1 INTRODUCTION

Achieving quality integrated HIV services at your health centre is dependant on good planning and management. This chapter should help you plan delivery of the essential HIV services that your health centre needs. In part, this assistance is based on lists of the basic essential and desirable interventions for HIV prevention, care and treatment at health centres within a district health network.

These lists require country adaptation that takes into account current national guidelines, essential drug lists, existing services provided at the health centre, and the feasibility of adding specific HIV services. Each country should replace this generic list with a one that identifies both essential and desirable interventions. Some better-resourced health centres may be able to deliver enhanced services. Finally, the chapter concludes with a section that outlines how you can estimate your HIV service needs based on the catchment area of your health centre. The material provides formulae for estimating the required new or expanded services.

HIV services continue to evolve, and new guidelines and interventions are expected in the future. The lists, tables and formulae below are based on the 2009 evidence summarized in the accompanying Adaptation Guide, and require country adaptation.

Health centres function within a district network and are the focal point of health care in the community. On the one hand, they seek support and more specialized services from the district network. On the other hand, they provide support to communities, patients, their partners and families. They may do this directly through outreach or home-based programmes, or indirectly through advocacy, support groups and education. A number of services, such as door-to-door testing, counselling and
home-based care may be delivered directly at the home. In some settings, hospitals may also play an important role in community outreach programmes.

The health centre’s roles in supporting these community services can be found in the lists that follow. Health centres have the closest connection to existing community-based structures and organizations involved in HIV prevention, care and treatment, and both the centres and communities benefit from this. The introduction of chronic HIV care and ART has further changed the care needs of a patient, making these linkages and integration even more important. To meet all the needs of patients and their families as they try to cope with HIV or AIDS and care-related issues, the health centre needs to function as part of a larger system of support.

### 2.2 ESSENTIAL AND DESIRABLE INTERVENTIONS

This section outlines the interventions needed for integrated HIV prevention, care, treatment and support at the health centre, and is based on the WHO priority interventions for HIV/AIDS prevention, treatment and care in the health sector. The interventions summarized in Annex 2-1 are compatible with the WHO recommendation for priority interventions.

More detailed tables on planning and implementation can be found in Annex 2-1. They have been formatted to help you to assess the services currently being provided at your health centre. A column in each table uses a key to make reference to relevant IMAI, IMCI and other training manuals. It also provides cross-references to material in other chapters of this Manual.

The Annex tables list services applicable to all age groups first, and then spell out special considerations for children, adolescents and pregnant women. Most interventions are relevant for both children and adults. However, infants and children also require special interventions and modifications, or special considerations related to HIV service delivery. Separate sections of the lists include both routine childhood services and specific services for HIV-exposed and HIV-infected children.

In resource-constrained settings, common childhood illnesses are significant factors in the illness and deaths of HIV-exposed and HIV-infected children. A guiding principle for paediatric HIV services is to ensure that basic HIV-specific services are fully integrated into existing maternal child health services at health centres. In some cases, reorganizing the health centre’s child health services may be needed in order to ensure that comprehensive care for HIV-exposed, -infected or -affected children is provided.
These lists of essential and desirable interventions are limited to the health sector. However, it is important to note that an effective response to the HIV epidemic requires the involvement of multiple sectors as outlined in the section above. The lists include only the services that can be supported by laboratory tests available to patients attending the health centre. This includes laboratory tests that are readily available as “send-outs” to the district or central laboratory (see the Laboratory chapter).

The components of the WHO priority interventions for HIV/AIDS prevention, care and treatment for the health sector focus on five strategic directions:

1. increasing knowledge of HIV serostatus
2. accelerating HIV prevention
3. accelerating the scale-up of HIV treatment and care
4. strategic information
5. health systems strengthening.

This chapter and Annex 2 concentrate on the clinical and behavioural interventions that can be scaled up at health centre level through focusing on strategic directions one to three. Direction number four, ‘strategic information’ is addressed in the Monitoring chapter. As for strategic direction number five, it flows through the entire text, since this Manual aims to strengthen health systems by addressing management and logistics at health centre level within a district health network. Most health systems strengthening interventions are presented in other chapters of the Manual. Detailed guidelines and job aids for these interventions are found in country-adapted WHO Integrated Management of Adolescent and Adult Illness (IMAI), Integrated Management of Childhood Illness (IMCI) and Integrated Management of Pregnancy and Childbirth (IMPAC) guidelines or other national clinical guidelines for provision of acute and chronic HIV care.

### 2.2.1 INCREASING KNOWLEDGE OF HIV SEROSTATUS

Priority interventions include:

- client-initiated testing and counselling (CITC);
- provider-initiated testing and counselling (PITC);
- family and partner testing and counselling (based on index case);
- PITC during early antenatal care, labour, and post-partum period;
- infant and child HIV testing and Counselling;
- PITC in reproductive health services including family planning.

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PITC when patients show signs/symptoms of illness that may suggest HIV infection, including TB, STI, other WHO HIV-staging illness, and increasingly other common minor complaints;
- PITC for men seeking circumcision as an HIV prevention intervention;
- laboratory services for HIV diagnosis.

2.2.2 ACCELERATING HIV PREVENTION

Accelerated HIV prevention programmes can help with:
- Preventing sexual transmission of HIV by
  - promoting and supporting condom use;
  - detecting and managing STIs;
  - safer sex and risk reduction counselling: This includes active support for partner disclosure and testing, discordant couples risk reduction, counselling on the possibility of HIV transmission while on ART, assessing substance use, providing brief alcohol interventions;
  - male circumcision for HIV prevention;
  - prevention among PLHIV;
  - targeted interventions for sex workers and men who have sex with men (MSM);
  - non-occupational post-exposure prophylaxis (in cases of condom breakage and rape);
  - specific considerations that target young people;
    - adolescent-friendly services;
    - assured access to reproductive health services including family planning and condom provision;
  - specific consideration for vulnerable populations: displaced, mobile and migrant populations, prisoners and people in other closed settings;
  - mental health hospitals/institutions;
  - interventions for injecting drug users;
- Prevention of HIV infection in infants and young children (PMTCT)
  - primary prevention of HIV transmission among men and women;
  - family planning, counselling and contraception;
  - antiretroviral medicines for preventing HIV infection in infants;
  - treatment, care and support for pregnant women living with HIV;
  - infant feeding counselling and support.
Preventing HIV and TB transmission in health care settings:
- infection control (TB and HIV) in health-care settings
- blood safety
- safe injections and routine use of standard precautions
- occupational post-exposure prophylaxis (PEP) for HIV
- safe waste disposal management.

2.2.3 ACCELERATING THE SCALE-UP OF HIV TREATMENT AND CARE

Primary interventions include:

- Antiretroviral therapy for adults, adolescents and children
  - treatment preparedness and adherence support
  - patient monitoring.

- Prevention and management of opportunistic infections and co-morbidities included:
  - managing HIV-related conditions
  - managing pneumonia
  - cotrimoxazole prophylaxis
  - managing diarrhoea
  - managing malnutrition
  - preventing and managing malaria
  - managing viral hepatitis
  - vaccinations for infants and children, per national programme
  - preventing and treating mental health disorders
  - counselling.

- Palliative care

- Tuberculosis prevention, diagnosis and treatment:
  - isoniazid preventive therapy (IPT)
  - intensified TB case finding
  - early identification and treating HIV-associated tuberculosis.

- HIV and TB treatment and care for health workers.
2.3 ESTIMATING HIV SERVICE NEEDS

To estimate the infrastructure and staffing needs that HIV service provision will generate in your health centre's catchment area, you need to include requirements for HIV testing, care and ART for all patient types. This includes TB patients, both pregnant and non-pregnant women, children, and other adults. Estimates need to take into account:

- numbers requiring HIV testing and counselling due to scale-up, including PITC;
- increasing numbers of patients in chronic HIV care and ART;
- other HIV prevention services that are being scaled up.

The following step-by-step approach will assist you in your planning process.

**STEP 1:** Find out the population of your catchment area and estimate the proportion that is under 15 years of age and the proportion that is over 15 years. This information is often available from district offices, or from the central bureau of statistics, or the office of population.

**STEP 2:** Find out the HIV prevalence in your catchment area. If this information is not readily available, use national or district HIV prevalence data.

**STEP 3:** Combine information from Steps 1 and 2 to estimate the total number of PLHIV that your health centre serves, as well as to obtain an estimate of the number of people who will be enrolled in your HIV programme.

**STEP 4:** If you have client-initiated services at your health centre, then the next step is to calculate your counselling and testing requirements. In practise, new sites rarely see more than 100 clients per month in the first few months, so use this as a guide. Thereafter, once services are established, the best guide to estimating the patient number is to refer to the number tested in the previous quarter, taking into account seasonal variations such as school holidays, rainy seasons, planting and harvest times, all of which might affect client flow through the centre.
STEP 5: PITC will increase the rate of HIV testing. The following table will help you estimate the number of rapid test kits, human resources and space requirements for the initial scale-up of PITC. (In time, you can use the forecasting methods in the Supply Management chapter). The estimates below are larger than in reality in order to account for patients who return for repeat testing.

<table>
<thead>
<tr>
<th>Adults</th>
<th>Source of information for estimates</th>
<th>Number of patients</th>
<th>Percentage of group that needs testing</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Antenatal patients</td>
<td>antenatal care (ANC) register</td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>New TB patients of unknown status</td>
<td>TB register</td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>STI patients</td>
<td>Acute care register</td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>FP patients of unknown status</td>
<td></td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Adult outpatient department (OPD)</td>
<td></td>
<td></td>
<td>80%</td>
<td></td>
</tr>
<tr>
<td>patients (acute care, people suspected of having TB, etc.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total number of adults needing testing monthly

Estimated number of adults needing testing daily = total number needing testing, divided by the number of days clinic is open per month

Number of full-time rooms or private spaces and counsellors needed for full scale-up*

* Estimate based on a counsellor able to carry out rapid HIV testing and post-test counselling for 15 patients each day.

After your health centre introduces or strengthens PITC, your estimates for increased HIV testing will need to take into account:

- the number of pregnancies that are currently managed in antenatal care, and the estimated number you will need to manage when antenatal care coverage is improved;
- the proportion of patients who will consent to be tested in each category;
- the current status of your efforts to provide HIV tests for your TB patients. Do most know their status now, or do you need to recommend testing for all of them? Once you know the HIV status of most of your TB patients, on a monthly basis you will only need to give HIV tests to new TB patients, and to people who are believed to have HIV;
- the level of activity your centre has achieved in carrying out partner testing.
The estimates that you arrive at will likely exceed the actual number of patients who accept HIV testing, especially in the early stages of your scale-up. You should then consider the resources and likely scale-up rate you can achieve, and use it to come up with estimates about HIV testing after your services have been established for some months.

The exact figures may be difficult to forecast. Therefore, it is important that centre management ensures it has an adequate buffer stock of rapid HIV test kits and a method for rapid re-supply if stocks become depleted.

**STEP 6:** Estimate the number of children that need testing.

<table>
<thead>
<tr>
<th>Children</th>
<th>Source of information for estimates</th>
<th>Number of children</th>
<th>Percentage of group that needs testing</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIV-positive women in ANC clinic</td>
<td>ANC register</td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>‘Under 5’ clinic</td>
<td>Acute care register</td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Sick children with HIV-positive mothers</td>
<td></td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Sick children with mothers with unknown serostatus</td>
<td></td>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Sick children with HIV-negative mothers</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sick children aged between five and 15 years</td>
<td>Estimate of the prevalence x 2</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Total number of children who need testing monthly*

* Estimate based on a counsellor able to carry out rapid HIV testing and post-test counselling for 15 patients each day.*
**STEP 7:** Estimate the number of patients coming to your centre who will be HIV-positive—this is the number of PLHIV requiring chronic HIV care.

A rudimentary way to calculate the total number of HIV-positive adults in any population is HIV prevalence multiplied by one-half of the total population (an estimate of the adult population).

More complex calculations can be carried out by using the prevalence in different populations, since the prevalence will vary by patient population, e.g. it will be higher in TB patients. These calculations can be used in the next step to estimate the number of PLHIV who will be on ART in different populations.

**STEP 8:** Estimate the number of PLHIV who will be on ART.

This table helps you estimate the need for ART services based on your estimated HIV-positive patient population once PITC is scaled up. This may then need to be modified to reflect your ART allocation.

<table>
<thead>
<tr>
<th>PLHIV</th>
<th>Estimated number PLHIV identified within next year</th>
<th>Estimated percentage that requires ART when found to be HIV-positive</th>
<th>Number of PLHIV who will need ART within next year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pregnant women</td>
<td></td>
<td>20-30% will require ART Remainder (70-80%): PMTCT ARV prophylaxis</td>
<td></td>
</tr>
<tr>
<td>Adults seeking care for illness</td>
<td></td>
<td>Often 30 to 60% of PLHIV will be eligible for ART (as HIV testing expands and patients enter chronic HIV care earlier, this percentage should drop)</td>
<td></td>
</tr>
<tr>
<td>HIV-infected children</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TB patients</td>
<td></td>
<td>100% (either during or after TB treatment)</td>
<td></td>
</tr>
</tbody>
</table>
**STEP 9:** Estimate the frequency of clinical visits (Note that percentages of patients on ART need to be adapted to reflect site/country realities).

<table>
<thead>
<tr>
<th>Number of visits/month*</th>
<th>Number of visits/week</th>
<th>Number of visits/day</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>100 PLHIV in chronic HIV care</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If 30% are on ART</td>
<td>53</td>
<td>13</td>
</tr>
<tr>
<td>If 50% are on ART</td>
<td>66</td>
<td>17</td>
</tr>
<tr>
<td>If 100% are on ART</td>
<td>100</td>
<td>25</td>
</tr>
<tr>
<td><strong>250 PLHIV in chronic HIV care</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If 30% are on ART</td>
<td>133</td>
<td>33</td>
</tr>
<tr>
<td>If 50% are on ART</td>
<td>167</td>
<td>42</td>
</tr>
<tr>
<td>If 100% are on ART</td>
<td>250</td>
<td>63</td>
</tr>
<tr>
<td><strong>500 PLHIV in chronic HIV care</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If 30% are on ART</td>
<td>267</td>
<td>68</td>
</tr>
<tr>
<td>If 50% are on ART</td>
<td>333</td>
<td>83</td>
</tr>
<tr>
<td>If 100% are on ART</td>
<td>500</td>
<td>125</td>
</tr>
<tr>
<td><strong>750 PLHIV in chronic HIV care</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If 30% are on ART</td>
<td>400</td>
<td>100</td>
</tr>
<tr>
<td>If 50% are on ART</td>
<td>500</td>
<td>125</td>
</tr>
<tr>
<td>If 100% are on ART</td>
<td>750</td>
<td>188</td>
</tr>
</tbody>
</table>

* The assumption behind these calculations is that patients on ART are seen by a clinician every month (on average) and pre-ART patients are seen every three months (on average). There will always be patients who are lost to follow-up (LTFU) and others who miss appointments. However, there will also be additional unscheduled (“walk-in”) patient appointments of people suffering from drug toxicity, acute illness, etc.. This calculation assumes that missed and extra appointments balance each other out. These estimates do not describe visits for counselling, laboratory, pharmacy or other non-clinical services.
**STEP 10:** Estimate of clinical consultation room capacity.

<table>
<thead>
<tr>
<th></th>
<th>Number of visits/month</th>
<th>Number of visits/week</th>
<th>Number of visits/day</th>
</tr>
</thead>
<tbody>
<tr>
<td>If the majority of patients are follow-up cases</td>
<td>600</td>
<td>150</td>
<td>30</td>
</tr>
<tr>
<td>If &gt; five patients/day are new</td>
<td>500</td>
<td>125</td>
<td>25</td>
</tr>
</tbody>
</table>

Throughout, this *Manual* focuses on both large and small health centres, using estimates for the management of 100, 250, 500 or 750 PLHIV in chronic HIV care, with 30% to 50% on ART (these percentages needs country adaptation). Estimates of infrastructure, staffing and laboratory testing needs are shown for these numbers of patients, as well as the requirements for testing, other PMTCT interventions, and the scale-up of other prevention interventions.