







WHO Regional Office for Europe Regional Meeting

Fit-for-purpose hospitals

Prioritizing quality and sustainability to meet the demands of modern healthcare

Baku, Azerbaijan 5-7 June 2023

PROVISIONAL PROGRAME





Day 1

5 June 2023

07.30-09.30 Registration, coffee

9.30–10.00 **OPENING CEREMONY**

Moderator: *Natasha Azzopardi Muscat*, Director, Division of Country Health Policies and Systems, WHO Regional Office for Europe

- ▶ Opening address: *Teymur Musayev*, Minister of Health of the Republic of Azerbaijan; *Vuqar Gurbanov*, Executive Director of the Administration of the Regional Medical Divisions (TABIB), Azerbaijan
- ▶ WHO strategic priorities and hospitals' role: *Hans Henri P. Kluge*, Regional Director of the WHO Regional Office for Europe
- ► Converting pandemic alert into transformative action in COVID-19 hospitals: *Hande Harmanci*, WHO Representative to Azerbaijan
- ► Testimony: patients' expectations from hospitals: *Yegana Sultanova*, Director of Azerbaijan Diabetes League, Member of Azerbaijan Patient Associations
- ► Testimony: daily challenges for hospital managers: *Emin Huseyn*, Director of Shamakhi Central District Hospital, Azerbaijan
- ► Meeting overview: *Mafaten Chaouali*, Technical Officer, Hospitals Quality and Patient Safety, WHO Regional Office for Europe

10:00-10:40 Health break and group photo

10:40-11.40 **PLENARY I**

Evolving landscape of European hospitals: challenges and opportunities

Moderator: *Tomas Zapata*, Head of Health Workforce and Service Delivery Unit, WHO Regional Office for Europe

Chair: Mina Brajovic, WHO Country Representative, Montenegro

- ► Setting the scene: hospital challenges: *Mafaten Chaouali*, Technical Officer, Hospitals, Quality and Patient Safety, WHO Regional Office for Europe
- ► High-level panel discussion on country perspectives:
 - a. Quality and patient safety: Mina Gaga, Alternate Minister of Health of Greece
 - b. Emergency management: Ala Nemerenco, Minister of Health of Moldova
 - c. *Alen Seranic*, Minister of Health and Social Welfare in the Government of the Republika Srpska, Bosnia and Herzegovina
 - d. Financing: Dragos Garofil, Personal Counsellor of the Minister of Health, Romania
- ► Q&A and conclusion

11:40-12:00 **Break**

12:00-13:00 **PLENARY II**

Embracing the future: a transformative vision for hospitals

► Introducing the vision: *Mafaten Chaouali*, Technical Officer, Hospitals-Quality and Patient Safety, WHO Regional Office for Europe

High-level panel: diverse perspectives on hospital transformation

Moderator: Natasha Azzopardi Muscat, Director, Division of Country Health Policies and Systems, WHO Regional Office for Europe

- ▶ New roles of hospitals: *Pascal Garel*, Chief Executive, European Hospital and Health Care Federation, Brussels
- ► Hospital sector insight: *Ronald Lavater*, Chief Executive Officer, International Hospital Federation, United States of America
- Clinical angle: Nadir Zeynalov, Deputy Minister of the Ministry of Health of Azerbaijan
- Q&A and conclusion

13.00-14:30 Lunch and networking

14:30–16:00 PARALLEL TECHNICAL SESSIONS (I) Bridging the gap

S1: Integrating hospitals, primary health care and communities for a unified vision

Moderator:

Antoni Dedeu, Senior Advisor PHC, WHO Almaty Office, Kazakhstan

Speakers:

Claudia Pagliari, Senior Lecturer in Primary Care, Edinburgh Global Health Academy, The University of Edinburgh, United Kingdom

Emin Huseyn, Director of Shamakhi Central District Hospital, Azerbaijan S2: Financing and payment systems: catalysts for change

Moderator:

Ewout van Ginneken, Hub Coordinator, European Observatory on Health Systems and Policies, Berlin

Speakers:

Triin Habicht, Senior Health Economist, WHO Barcelona Office

Wilm Quentin, Professor, Technische Universität Berlin S3: People-centred care models and home-based solutions

Moderator:

Satish Mishra, Technical Officer, WHO Regional Office for Europe

Speakers:

Ann Lise Guisset, Lead, Hospital Integration, WHO HQ Christoph Ostgathe, Palliative Care Physician, University of Erlangen, Germany

Akaki Zoidze, Associate Professor, Ilia State University, Georgia

16:00-16:30 Health break

16.30-17:30 **PLENARY III**

Climate resilient, environmentally sustainable hospitals

Moderator: *Dorota Jarosinska*, Programme Manager, WHO European Centre for Environment and Health, Bonn

Chair: Jonathan Erskine, Executive Director, European Health Property Network

- Oliver Schmoll, Programme Manager, WHO European Centre for Environment and Health, Bonn
- ► *Camille Perreand*, Health and Social Protection Project Manager, Agence Française de Développement, Paris
- ▶ Sanja Pajunović, Civil Engineering and Energy Management, Republic of Srpska
- ▶ *Josep Rull,* Director of the Green Commitment, Mutua Terrassa Research and Innovation Foundation, Spain;

19:30 Welcome cocktail

20:30 Concert at the Baku State Philharmonic Hall

Day 2

6 June 2023

07.30-09.30 Networking meetings, social activities

9.30-10:30

PLENARY IV

Driving the hospital change agenda

Panel discussion: leveraging policy interventions and learning from country-led transformations

Moderator: Josep Figueras, Director, European Observatory on Health Systems and Policies, Belgium

- ► Healing the hospital sector post-COVID-19: *Ian Carter*, CEO of the RCSI Hospital Group, Ireland
- ▶ Enhancing hospital performance: Alexandre Lourenco, Ministry of Health, Portugal
- ► Country example: *Inga Cechanovičienė*, Head of the Specialized Health Care Division, Ministry of Health, Lithuania
- ► Ewout van Ginneken, OBS Hub Coordinator, Berlin
- 0&A and conclusion

10:30-11:30 Health break and networking

11:30-13:00

PARALLEL TECHNICAL SESSIONS (II)

The triple imperative: digital transformation, human resources and governance and management

S1: Digital transformation

Moderator:

Miljana Grbic, WHO Representative, Republic of Moldova

Speakers:

Keyrellous Adib, Technical Officer, Data Science and Digital Health, WHO Regional Office for Europe

Luis Lapao, Professor Digital and Smart Health Care Laboratory, Universidade Nova de Lisboa S2: Innovative HRH approaches to face the urgency

Moderator:

Tomas Zapata, Head of Health Workforce and Service Delivery Unit, WHO Regional Office for Europe

Speakers:

Jonathan Drennan, Professor of Nursing, UCD School of Nursing, Midwifery and Health Systems, University College Dublin

Javier Arcos, Director Médico, Hospital Universitario Fundación Jiménez Díaz, Madrid

Lilian-Venetia Vildiridi, Director at the Alternate Minister's Office, Greece S3: Governance and management

Moderator:

Magda Rosenmoller, senior lecturer in the Department of Operations, Information and Technology, IESE, Spain

Speakers:

Eric de Roodenbeke, International Expert on Hospitals, France Alexandre Lorenco, Adjunct Assistant Professor & Hospital Administrator, NOVA School of Public Health

13.00-14.00 Lunch

14:00-15:00

PLENARY V

Strategic hospital planning: aligning investments and policies for optimal impact

Moderator: Stephen Wright, Honorary Professor, University College London

▶ Chair: Miljana Grbic, WHO Representative, Republic of Moldova

Speakers:

- Pierre Kempf, Health and Social Protection Division, Agence Française de Développement,
 France
- ► Thomas Kergall, Senior Technical Advisor for Health and Social Care, Council of Europe Development Bank
- ► Stefano Capolongo, Director, Department of Architecture, Politecnico di Milano
- Triin Habicht, Senior Health Economist, WHO Barcelona Office

Panel reflections

15:00-16:00

PLENARY VI

Driving sustainable hospital quality improvement: cross-sectoral collaboration and innovative approaches

Moderator: *João Breda*, Head, WHO Quality of Care and Patient Safety Office, Athens **Speakers:**

- Margaret Kruk, Professor of Health Systems, Harvard University, Cambridge (MA)
- ▶ Oliver Grone, CEO, International Network of Health Promoting Hospitals, Hamburg
- ► Hanne Tønnesen, Clinical Health Promotion Centre, Bispebjerg-Frederiksberg University Hospital, Denmark
- ▶ Birgit Metzler, Center Health Promotion and Health Care, Gesundheit Österreich GmbH
- Visar Miftari, Director, University Clinic for Neurology, North Macedonia

16:00-16:30 Health break

16:30-17:30

PLENARY VII

Accelerating hospital transformation in the broader picture

Moderator: Natasha Azzopardi Muscat, Director, Division of Country Health Policies and Systems, WHO Regional Office for Europe

- ► The macroeconomic perspectives and the fiscal space for health sector and hospital partnerships: *Sarvar Kurboniyon*, Deputy Minister of Finance of Tajikistan
- ► Thomas Kergall, Senior Technical Advisor for Health and Social Care, Council of Europe Development Bank
- ► The role of technology and innovation in accelerating the change: *Magda Rosenmoller*, Senior Lecturer, Department of Operations, Information and Technology, IESE, Spain

19:00-22:00

Gala dinner

Day 3

7 June 2023

07.30-09.15 Networking meetings, social activities

09:15-09:30 **Day 3 opening:** *Natasha Azzopardi Muscat*, Director, Division of Country Health Policies and

Systems, WHO Regional Office for Europe

09:30-10:15 **PLENARY VIII**

Transformation of hospitals and the health system in Azerbaijan: reflections for action

Moderator: Vladanka Andreeva, United Nations Resident Coordinator, Azerbaijan

Panel discussion Introductory remarks

Speakers:

- Policy: parliamentary representative
- ▶ Planning and monitoring: *Fazil Huseynbeyov*, Head of Department of Medical Services, Ministry of Health, Azerbaijan
- Financing and governance: *Rashad Chobanlı*, Head of Analytics and Statistics Division, State Agency for Mandatory Health Insurance (SAMHI)
- ► Service provision: *Sabina Guliyeva*, Head of Medical Insurance Department, Medical Territorial Units Management Union (TABIB)

Q&A

10:15-11:00 **PLENARY IX**

Opportunities from the COVID-19 pandemic for accelerating health system strengthening in Azerbaijan

Moderator: Hande Harmancı, WHO Representative to Azerbaijan

Panel discussion

Introductory remarks and WHO support: Hande Harmancı, WHO Representative to Azerbaijan

Speakers:

- ► EU support *Peter Michalko*, Ambassador of the European Union to the Republic of Azerbaijan
- ► US Agency for International Development (USAID) support: *Emin Mamadli*, USAID Azerbaijan

11:00-11:30 **Health break**

11:30–13:00 PARALLEL TECHNICAL SESSIONS (III)

Deep dive into selected transformation areas in Azerbaijan: emergency care system, infection prevention and control and teaching and learning in health-care settings

Moderator: Hande Harmancı, WHO Representative to Azerbaijan

S1: Emergency care system

Moderators:

Lee Wallis, Lead, Emergency Care, WHO HQ Hasan Odabaşıoğlu, Emergency Care System Consultant, WHO Azerbaijan

S2: Infection prevention and control

Moderators:

Karen Shaw, Senior Consultant on IPC, WHO Regional Office for Europe Javahir Suleymanova, National Professional Officer, WHO Azerbaijan

S3: Teaching and learning in health-care settings

Moderators:

Halil İbrahim Durak, Medical Officer, WHO Azerbaijan Sevgi Turan, Health Profession Education Consultant, WHO Azerbaijan

13.00-14.00 Lunch

14:00-15:00 **PLENARY X**

Regional framework to support and guide hospital transformation towards primary health-care-oriented systems

Moderator: Nigel Edwards, Nuffield Trust, United Kingdom

Chair: Alexandre Lourenco, Adjunct Assistant Professor, NOVA National School of Public Health, Portugal

- Introduction and discussions summary: Nigel Edwards, Nuffield Trust, United Kingdom
- ► Hospital policy within national plans: *Ann Lise Guisset*, Lead Hospital Integration, WHO Regional Office for Europe
- ► The European Framework for Action to support countries to shape their hospital reform policy: *Mafaten Chaouali*, Technical Officer, Hospitals Quality and Patient Safety, WHO Regional Office for Europe
- ▶ Discussion with countries on reform
 - » Róisín Barr, Acute Service Reform Unit, Department of Health, Ireland
 - » Heli Paluste, Head of Health Care Policy Unit, Chief Medical Officer, Estonia
- ► Takeaways on framework benefits for hospital policy: *Nigel Edwards*, Nuffield Trust, United Kingdom

15:00-15:30 **Health break**

15:30–16:30 **PLENARY XI**

Identifying country needs and defining WHO's role in supporting solutions

Moderator: Tomas Zapata, Regional Adviser, Health Workforce and Service Delivery, WHO Regional Office for Europe

Chair: Miljana Grbic, WHO Representative, Republic of Moldova

Panel discussion: Country priorities for enhancing the hospital sector & WHO support

- Erjona Kurti, Adviser of the Minister, Albania
- ► Reena Müller, Adviser, Health Care Infrastructure Planning, Department of Health System Development, Estonia (TBC)
- Dragos Garofil, Personal Counsellor of the Minister of Health, Romania
- Umida Gazieva, Head of Department of Organization of Health Care Delivery, Uzbekistan (TBC)

16:30-17:00 Closing

Hospitals as part of the Tallinn agenda: *Tomas Zapata*, Regional Adviser, Health Workforce and Service Delivery, WHO Regional Office for Europe

Formal closing



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