Governance and the Global Survey of Health in All Policies Implementation

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Global Network for Health in All Policies (GNHiAP) Survey and Data

• 48 questions, online survey between October 2018 and January 2019

• Survey circulated to all jurisdictions known by GNHiAP + Snowball sampling method

• 41 valid responses from 22 countries

• Some countries gave multiple responses for different levels of government – each response is referred to separately

• Survey captured a range of HiAP models, although we know there will be missing models

• Responses by individual respondent may not fully represent the breadth of HiAP activity in that Jurisdiction

• The design included key themes of conditions that support successful HiAP practice

• Thematic analysis of the data is based on substantial evidence base for HiAP
Phases of Maturity: Emerging (n=18) Progressing (n=10) Established (n=13)

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<tr>
<th>Question 11</th>
<th>What stage is your jurisdiction at in the development and delivery of the HiAP approach?</th>
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<tr>
<td><strong>Emerging</strong></td>
<td>a) We are interested but have not yet sought formal commitment/approval to develop and implement HiAP in our jurisdiction</td>
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<td></td>
<td>b) We are working with other sectors but are yet to seek formal commitment/approval to develop and implement HiAP in our jurisdiction</td>
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<td>c) We are not working with other sectors as yet but we are actively trying to obtain formal commitment/approval to develop and implement HiAP in our jurisdiction</td>
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<td><strong>Progressing</strong></td>
<td>d) We have formal commitment/approval to proceed with development and implementation of HiAP but are just starting to work out our governance structure and implementation plan</td>
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<td></td>
<td>e) We have developed a formal governance structure and are in the early stages of implementation</td>
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<td><strong>Established</strong></td>
<td>f) We have well developed formal mechanisms for governance and implementation and are making good progress</td>
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<td>g) HiAP approach is embedded as a mandatory or recognised way of working in our jurisdiction</td>
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HiAP and other forms of Collaborative Action

• WHO (Helsinki Statement) definition of HiAP “an approach to public policies across sectors that systematically takes into account the health implications of decisions, seeks synergies, and avoids harmful health impact in order to improve population health and health equity.”

• HiAP utilises formalised governance structures to facilitate multisectoral action – this is the distinguishing feature of HiAP compared to other forms of collaborative action.

• HiAP takes a complex systems approach to addressing health equity and the determinants of health and wellbeing through healthy public policy.
Conditions for success

- Governance and Leadership
- Resources for HiAP
- Entry Points
- Ways of Working
- Capabilities (Individual and Organisational)
- Monitoring, Reporting and Evaluation
- HiAP Priorities and Outcomes

**Putting HiAP into practice**

- Establish the need and priorities for HiAP
- Ensure monitoring, evaluation and reporting
- Identify supportive structures and processes
- Frame planned actions
- Facilitate assessment and engagement
- Build capacity

FIGURE 5
Advancing the HiAP model
Governance and Leadership to support HiAP

• Leadership and formal governance structures at all levels are recognised to support the implementation of HiAP.

• Political and executive leadership provide the authorising environment, mandate for action and strategic vision.

• Governance and leadership drive and support the development and implementation of HiAP work across sectors, mobilising multiple agencies, creating accountability and supporting sustainability.
Findings - Governance and Leadership

- The majority of Respondents had some level of governance arrangements or formal structures in place.
- More established HiAP practice = more likely to have:
  - a strong authorising environment with political support
  - governance mechanisms or formal structures to **oversee** HiAP
Findings - Governance and Leadership cont.

- Jurisdictions with more established HiAP practice are more likely to have governance mechanisms or formal structures in place to **support the implementation** of HiAP.
Action on SDH through HiAP

• 98% of survey respondents specified that ‘Addressing the SDH’ was a key aspect of their current or intended HiAP approach.

• 68% of respondents indicated the ‘Delivery of strategic or “Big P” policy’ was the most common policy related focus for their HiAP practice.

• Policy impact is widely considered key goal of HiAP practice, supporting the greatest long term impact on SDH and the health of the population.
Other conditions for success

- **Resources** – Dedicated personnel are particularly important given the significance of people and relationships in HiAP.

- **Entry points** and **Ways of Working** are context specific – Many actions can be taken and these are dependent on timing and both local and national context in conjunction with political, organisational and situational context.

- Health diplomacy and negotiation skills are critical **capabilities** to support HiAP as is the ability to adapt in the face of changing political, administrative and cultural landscapes.

- **Monitoring, evaluating and reporting** processes are complex, but important, and more likely to occur once practice has matured.

- Establishing **Priorities** provides strategic direction. Determining short and longer term **outcomes** will become increasingly important as the evaluation of HiAP global practice evolves.
What have we learnt and where to next…

- Improved understanding of HiAP practice in a range of operational contexts.
- Improved understanding of how to initiate, implement and sustain HiAP practice.
- Stimulate conversation and planning about the opportunities and challenges of HiAP practice and implementation.
- Mechanism to monitor how HiAP contributes to achieving the SDG’s and the WHO Thirteenth General Programme of Work 2019 – 2023.
- Future Global Status reports to further explore and better understand global HiAP practice.
Thank you

Acknowledgements

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